| **Risk ID** | **Risk** | | | | | **Likelihood** | **Impact** | **Overall risk** | **Date Risk Reviewed** |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Category-000-Service Area Code** | **Cause** | **Consequence** | **Risk Owner** | **Action Owner** | **Mitigating Action** | **1 to 5** | **1 to 5** |  |  |
| ECO-001 | ECO funding not available for works | Works to be carried out severely limited | Oxford City Council | Debbie Haynes | **Re-evaluate funding scenario with multiple energy companies** | 2 | 4 | 8 | 28/05/2014 |
| ECO-002 | Presence of asbestos | Additional project cost | Oxford City Council | Jon Gould/ Martin Shaw | Asbestos surveys to be carried out, check | 3 | 2 | 6 | 28/05/2014 |
| ECO -003 | Complexity of system builds threatens funding | Additional project cost | Oxford City Council | Nigel Archer | Surveying of properties as necessary to provide accurate data for energy companies | 5 | 2 | 10 | 28/05/2014 |
| ECO -004 | Planning submission unsuccessful | Delay to start on site | Oxford City Council | Nigel Archer | Ongoing discussions with Planning officers. Presentation of information to pre-planning meeting | 2 | 4 | 8 | 28/05/2014 |
| ECO -005 | Lack of availability of project team | Costs and delays to on site start | Oxford City Council | Debbie Haynes | Regular contact, minuting and diarising of meetings | 3 | 4 | 12 | 28/05/2014 |
| ECO-006 | Lack of access due to poor involvement of residents | Objection to work, lack of access to undertake surveys and works and negative press | Oxford City Council | Simon Warde | Project group meetings to determine communications plan and tenant liaison for key milestones | 2 | 3 | 6 | 28/05/2014 |
| ECO-006 | Lack of available funding from Council | Works to be carried out limited | Oxford City Council | Stephen Clarke | Carefully estimating of required funding and CEB report | 2 | 4 | 8 | 28/05/2014 |
| ECO-007 | Contractor tender return prices high/ poor funding available | Works to be carried out are limited | Oxford City Council | Debbie Haynes | Ongoing conversations with energy companies to indicate potential prices. Check contracts etc | 3 | 3 | 9 | 28/05/2014 |
| ECO-008 | Poor contractor performance | Cost overruns, delay in completion of works and /or poor quality works | British Gas | Nigel Archer/ Debbie Haynes | Clerk of Works on site to monitor quality and timeframes. | 3 | 3 | 9 | 28/05/2014 |
| ECO-009 | Lack of availability of local supply chain/long lead in times | Delay in completion of works and possible cost overruns | British Gas | Nigel Archer | Early conversations with main contractor and requests for details of local contractors | 2 | 3 | 6 | 28/05/2014 |
| ECO-010 | Other contractors working on site at same time | Delay in progress and confusion for tenants and workers | Oxford City Council | Nigel Archer/ Debbie Haynes | Associated works to be included in contract | 2 | 3 | 6 | 28/05/2014 |
| ECO-11 | Weather too poor to work | Delays and possible costs | British Gas | Debbie Haynes | Avoid winter for on site work if possible | 2 | 3 | 6 | 28/05/2014 |
| ECO-11 | Inadequate project management | Impact on cost, quality and/or timeframe of work | Oxford City Council | Debbie Haynes | Evaluate level of resource required  & regular meetings of project teams with progress evaluations against timeframes | 3 | 4 | 12 | 28/05/2014 |

